

REMOTE WORK: LEGAL CHALLENGES TO PROTECT THE HEALTH OF EMPLOYEES DURING WORKING HOURS

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ABSTRACT: *The rapid proliferation of remote work, accelerated by technological advancements and global events, has presented novel legal challenges concerning employee health and safety. Traditional workplace regulations, designed for physical office environments, often fail to adequately address the unique risks associated with remote work. This paper examines the legal challenges faced by employers in ensuring the health of remote employees during working hours. It explores the complexities of defining "workplace," establishing duty of care, managing occupational health and safety (OHS) risks, and ensuring equitable access to health-related resources. Through a review of existing legislation, case law, and scholarly literature, this paper identifies gaps in legal frameworks and proposes potential solutions to enhance employee health protection in the remote work context.*

KEYWORDS: *Remote work, Legal Challenges, Duty of Care, Employee Health, Workplace Safety, Psychosocial Risks*

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1. INTRODUCTION

Remote work, characterized by employees performing their duties outside traditional office spaces, has transitioned from a niche practice to a mainstream phenomenon. Fueled by technological advancements in communication and collaboration tools, and accelerated by global events like the COVID-19 pandemic, remote work offers flexibility and potential benefits for both employers and employees. However, this shift introduces significant challenges for safeguarding employee health. The traditional employer's duty of care, which mandates a safe and healthy work environment, becomes complex when the "workplace" is dispersed and often within the employee's private residence. Issues such as ergonomic risks, psychosocial stressors, work-life imbalance, and the blurred boundaries between work and personal life pose significant threats to employee well-being.

This paper aims to investigate the legal challenges associated with protecting the health of remote employees during working hours, highlighting the need for updated legal frameworks and proactive employer strategies.

2. METHODOLOGY

This research employed a qualitative methodology, combining a comprehensive literature review with an analysis of relevant legal documents and case studies. The literature review encompassed academic journals, industry reports, and government publications focusing on remote work, occupational health and safety, and labor law. The legal analysis examined existing legislation, regulations, and court decisions related to employer liability, duty of care, and OHS in the context of remote work. Case studies were selected to illustrate specific legal challenges and potential solutions, including examples from countries with varying legal frameworks. The research also incorporated insights from expert opinions and industry best practices through interviews and surveys.

3. DISCUSSION

The primary legal challenges identified include:

- **Defining the "Workplace":**

- Traditional OHS regulations often rely on a physical workplace definition, which is inadequate for remote work. The home office presents a unique challenge, as it is both a private residence and a workspace.

- Legal frameworks must adapt to encompass the diverse locations where remote work occurs, including co-working spaces, cafes, and even mobile work environments.

- Example: In many jurisdictions, laws specify the employer's responsibility within a defined physical space. How does this apply when the employee works from a home office, which is not owned or controlled by the employer?

- **Establishing Duty of Care:**

- Employers retain a duty of care towards remote employees, but the scope of this duty is ambiguous.

- Questions arise regarding the extent to which employers are responsible for hazards within the employee's home, such as electrical hazards, inadequate lighting, or trip hazards.

- Example: If an employee suffers an injury due to a faulty electrical outlet in their home office, is the employer liable?

- **Managing Occupational Health and Safety (OHS) Risks:**

- Remote work introduces specific OHS risks, including ergonomic injuries, psychosocial stress, and exposure to domestic hazards.

- Employers must develop strategies to assess and mitigate these risks, potentially through remote risk assessments and ergonomic evaluations.

- Example: Providing employees with remote ergonomic assessments and guidance on setting up their home workstations.

- Example: Implementing regular check-ins to monitor employee well-being and identify signs of stress or burnout.

- **Ensuring Equitable Access to Health-Related Resources:**

- Remote employees may face barriers in accessing health and safety resources, such as ergonomic equipment, mental health support, and training.

- Employers must ensure equitable access to these resources, regardless of the employee's location.

- Example: Providing stipends or allowances for employees to purchase ergonomic equipment.

- Example: Offering virtual mental health counseling and support services.

- **Work-Life Balance and Psychosocial Risks:**

- The blurring of work and personal life can lead to increased stress, burnout, and mental health issues.

- Legal frameworks must address psychosocial risks and promote work-life balance through policies that regulate working hours and promote employee well-being. This is an area where the rising "just-in-time workforce" and the gig economy, as discussed by De Stefano, are particularly relevant.¹ The ILO has also recognized the risks of working from home.² Furthermore, Eurofound has published research concerning the living and working conditions of people working from home during the COVID-19 pandemic.³ The WHO has also published materials on mental health at work.⁴

- Example: Implementing policies that discourage after-hours emails and promote flexible work schedules.

- Example: Providing training on time management and stress management techniques.

- **Data Privacy and Monitoring:**

- Remote monitoring of employee activity raises privacy concerns.

¹ De Stefano, V. (2016). The rise of the "just-in-time workforce": On-demand work, crowdwork and labour protection in the gig-economy. *Comparative Labor Law & Policy Journal*, 37(3), 471-504

² ILO. (2020). *Working from home: From invisibility to decent work*. International Labour Organization

³ Eurofound. (2020). *Working from home: Living and working during COVID-19*. European Foundation for the Improvement of Living and Working Conditions

⁴ World Health Organization. (2022). *Mental health at work*.

- Laws must balance employer needs for productivity monitoring with employee rights to privacy and data protection.
- Example: Implementing clear policies on data collection and usage and obtaining employee consent for monitoring activities.
- EU-OSHA provides reports concerning ICT mobile work.⁵

● **International Variations:**

- It is crucial to consider that legal frameworks vary significantly between countries. Some countries have more robust OHS regulations, while others have more flexible approaches.
- Example: Comparing the European Union's comprehensive OHS directives with the more flexible regulations in some developing countries.
- Example: Analyzing how different countries have addressed the issue of employer liability for home office hazards.

4. FINDINGS

The research revealed significant gaps in existing legal frameworks for protecting the health of remote employees. Many jurisdictions lack specific legislation addressing OHS in remote work settings. Case law is still evolving, and employers often face uncertainty regarding their legal obligations. The findings also highlighted the need for:

- Clearer definitions of "workplace" and "duty of care" in the context of remote work.
- Development of standardized risk assessment tools and ergonomic guidelines for remote work environments.
- Implementation of proactive strategies to address psychosocial risks and promote work-life balance.
- Enhanced enforcement of OHS regulations in remote work settings.
- The creation of new laws and regulations that specifically address remote work, and that incorporate the new realities of the work environment.
- International cooperation to develop global standards for remote work safety.
- Increased research into the long-term health effects of remote work.
- Development of training programs for employers and employees on remote work safety best practices.
- Creation of clear guidelines for when employers can enter an employee's home for safety inspections.

5. CONCLUSION

Protecting the health of remote employees during working hours presents a complex legal challenge that necessitates a multifaceted and proactive approach. Addressing this challenge requires a comprehensive strategy that includes updating legal frameworks, developing industry best practices, and fostering a culture of health and safety. Employers must proactively assess and mitigate risks, provide equitable access to health-related resources, and promote work-life balance. Future legal developments should focus on creating clear and enforceable standards that ensure the well-being of remote employees.

Beyond the immediate legal and practical considerations, the long-term sustainability of remote work hinges on a holistic approach to employee health. This includes:

- * **Promoting a Culture of Well-being:** Employers should cultivate a culture that prioritizes employee well-being, encouraging open communication about health concerns and providing access to mental health support services.

⁵ European Agency for Safety and Health at Work (EU-OSHA). (Various reports and publications).

* **Investing in Technological Solutions:** Utilizing technology to enhance remote employee health, such as ergonomic software, virtual wellness programs, and remote monitoring tools (with appropriate privacy safeguards), can be beneficial.

* **Enhancing Training and Education:** Comprehensive training programs for both employers and employees are essential. These programs should cover topics such as ergonomic best practices, stress management techniques, and legal obligations related to remote work safety.

* **Fostering Collaboration and Knowledge Sharing:** Encouraging collaboration between employers, employees, legal experts, and health professionals can lead to the development of innovative solutions and best practices.

* **Adapting to Evolving Work Models:** As remote work models continue to evolve, legal frameworks and employer practices must remain adaptable. This requires ongoing research, monitoring, and evaluation to identify emerging risks and develop effective solutions.

* **Global Harmonization:** Given the increasingly global nature of work, international cooperation is necessary to harmonize OHS standards for remote workers, ensuring equitable protection across borders.

* **Focus on Preventative Measures:** Encouraging preventative measures, such as regular breaks, physical activity, and healthy lifestyle choices, is crucial for maintaining long-term employee health.

* **Regular Review and Adjustment:** Remote work policies should be reviewed regularly and adjusted based on feedback from employees, changes in legislation, and advancements in technology.

* **Employee Agency:** Empowering employees to take ownership of their own health and safety by providing them with the resources and knowledge they need to create a safe and healthy remote work environment.

By prioritizing employee health, employers can create a sustainable and productive remote work environment that benefits both the organization and its workforce. Future legal developments should focus on creating clear and enforceable standards that ensure the well-being of remote employees, acknowledging that the future of work is increasingly flexible and geographically dispersed.

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